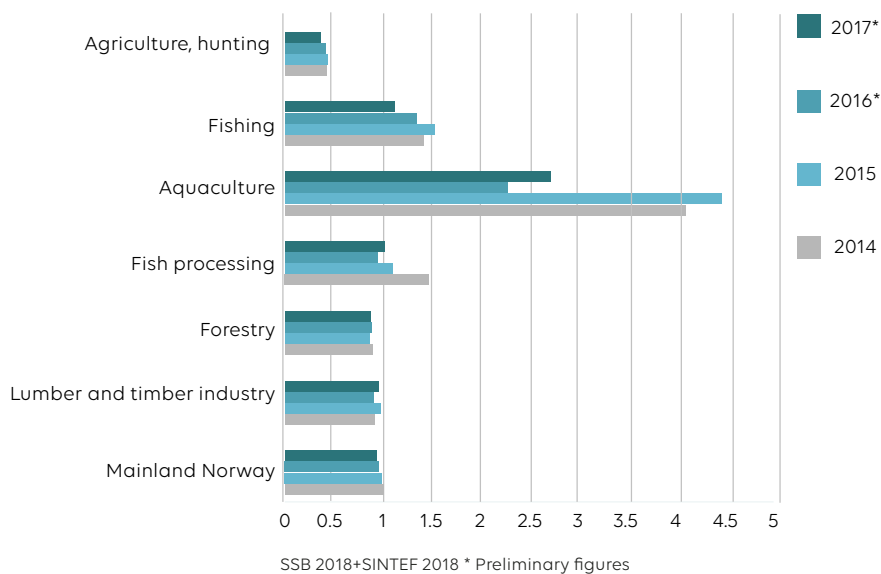
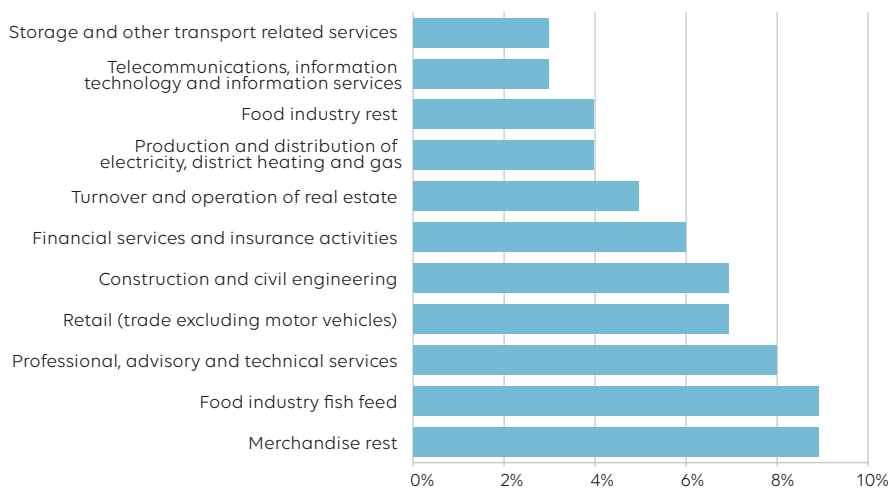




A study done by SINTEF in 2018 showed the value creation per fulltime equivalent in selected industries in NOK million.



The study done by SINTEF also showed some ripple effects that the entire seafood industry had for other business groups.



The figure shows 11 business groups with the largest proportions with ripple effects of the total.  
SSB 2018+SINTEF 2018 \* Preliminary figures



When measured in terms of value creation per full-time equivalent, the individual businesses made the following contributions in 2020\*:

- Fisheries NOK 1.42 million per full-time equivalent
- Farming NOK 4.1 million per full-time equivalent
- Fish processing NOK 1.47 million per full-time equivalent

When transferred to the Group's activities in Norway, this will provide the following value creation:

	The Group's employees in Norway, full time 2020	Provides following value-creation in other industries mill NOK	Value-creation per man year in other industries, 2020, (mill NOK)*
Fisheries	917	1302,14	1,42
Farming	1 524	6248,4	4,1
Fish processing	581	854,07	1.47

Ripple effect analysis done by Sintef in 2018